



Governance and Human Resources
Town Hall, Upper Street, London, N1 2UD

AGENDA FOR THE POLICY AND PERFORMANCE SCRUTINY COMMITTEE

Members of the Policy and Performance Scrutiny Committee are summoned to the meeting which will be held on **4 September 2018 at 7.30 pm.**

PLEASE NOTE THAT THERE WILL BE A PRE-MEETING OF THE COMMITTEE PRIOR TO THE MEETING AT 7.00P.M.

Yinka Owa
Director of Law and Governance

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Despatched : 24 August 2018

Membership

Councillors:

Councillor Una O'Halloran (Chair)
Councillor Troy Gallagher (Vice-Chair)
Councillor Theresa Debono
Councillor Michael O'Sullivan
Councillor Gary Heather
Councillor Rowena Champion
Councillor Jilani Chowdhury
Councillor Osh Gantly

Councillor Sheila Chapman
Councillor Santiago Bell-Bradford
Councillor Anjna Khurana
Councillor Clare Jeapes
Councillor Nick Wayne
Councillor Marian Spall
Councillor Kadeema Woodbyrne

Substitutes:

Councillor Mouna Hamitouche	Councillor Martin Klute
MBE	Councillor Sue Lukes
Councillor Sara Hyde	Councillor Paul Smith
Councillor Angela Picknell	Councillor Matt Nathan
Councillor Satnam Gill OBE	
Councillor Alice Clarke-Perry	

QUORUM; 4 COUNCILLORS

A. FORMAL MATTERS	Page
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1. Apologies for Absence
2. Declaration of Substitute Members
3. Declarations of Interest

Declarations of interest

If you have a **Disclosable Pecuniary Interest*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

***(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.

(b) Sponsorship - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.

(c) Contracts - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.

(d) Land - Any beneficial interest in land which is within the council's area.

(e) Licences - Any licence to occupy land in the council's area for a month or longer.

(f) Corporate tenancies - Any tenancy between the council and a body in which you or your partner have a beneficial interest.

(g) Securities - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to all members present at the meeting.

- | | |
|---|-------|
| 4. To approve minutes of previous meeting | 1 - 8 |
| 5. Matters Arising from the minutes | |
| 6. PUBLIC QUESTIONS | |

For members of the public to ask questions relating to any subject on the meeting agenda under Procedure Rule 70.5. Alternatively, the Chair may opt to accept questions from the public during the discussion on each agenda item.

7. Chair's Report

B.	ITEMS FOR CALL IN - IF ANY	Page
C.	SCRUTINY AND MONITORING REPORTS	Page
8.	New Scrutiny topic - Presentation and SID - Universal Credit/Welfare Reforms update	9 - 12
9.	Financial update	13 - 28
D.	DISCUSSION ITEMS - IF ANY	Page
E.	REPORT OF REVIEW CHAIRS	Page
F.	MONITORING RECOMMENDATIONS OF SCRUTINY COMMITTEES, TIMETABLE FOR TOPICS, WORK PROGRAMME AND FORWARD PLAN	Page
G.	URGENT NON EXEMPT MATTERS	
	Any non-exempt items which the chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes.	
H.	EXCLUSION OF PUBLIC AND PRESS	
	To consider whether, in view of the nature of the business in the remaining items on the agenda any of them are likely to involve the disclosure of exempt or confidential information within the terms of the access to information procedure rules in the constitution and if so, whether to exclude the press and public during discussion thereof.	
I.	CONFIDENTIAL ITEMS FOR CALL IN - IF ANY	Page
J.	EXEMPT ITEMS	
	The Public may be excluded from meetings whenever it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that exempt information would be disclosed.	
K.	OTHER BUSINESS	Page

The next meeting of the Policy and Performance Scrutiny Committee will be on 11 October 2018. Please note all committee agendas, reports and minutes are available on the council's website:
www.democracy.islington.gov.uk

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Public Document Pack Agenda Item 4

London Borough of Islington

Policy and Performance Scrutiny Committee - 25 June 2018

Non-confidential minutes of the meeting of the Policy and Performance Scrutiny Committee held at on 25 June 2018 at 7.30 pm.

Present: **Councillors:** O'Halloran (Chair), Gallagher (Vice-Chair), O'Sullivan, Heather, Gantly, Chapman, Bell-Bradford, Khurana, Jeapes, Wayne, Spall and Woodbyrne
Also Present: **Councillors:** Hull, Calouri and Watts

Councillor Una O'Halloran in the Chair

- 14 **APOLOGIES FOR ABSENCE (Item 1)**
 Councillors Champion and Chowdhury
- 15 **DECLARATION OF SUBSTITUTE MEMBERS (Item 2)**
 None
- 16 **DECLARATIONS OF INTEREST (Item 3)**
 None
- 17 **MEMBERSHIP, TERMS OF REFERENCE ETC. (Item 4)**
 RESOLVED:
 That the report be noted
- 18 **TO APPROVE MINUTES OF PREVIOUS MEETING (Item 5)**
 RESOLVED:
 That the minutes of the meeting of the Committee held on 8 March 2018 be confirmed and the Chair be authorised to sign them
- 19 **MATTERS ARISING FROM THE MINUTES (Item 6)**
 None
- 20 **PUBLIC QUESTIONS (Item 7)**
 The Chair outlined the procedure for Public questions and filming and recording at meetings
- 21 **CHAIR'S REPORT (Item 8)**
 None
- 22 **NEW SCRUTINY TOPICS APPROVAL - VERBAL (Item 9)**
 Members were informed that the Review Committees were still to formalise their topics and that these should be reported for formal approval to the next meeting of the Committee, however initial work should commence following the Review Committee's approval of such topics

Members considered the topics for scrutiny for PPS for the current municipal year, and it was –

RESOLVED:

That the Committee consider the following topics for scrutiny in 2018/19- Service Delivery and Engagement and Universal Credit (mini review)

23

PRESENTATION LEADER OF THE COUNCIL - EXECUTIVE PRIORITIES 2018/19 - VERBAL (Item 10)

The Leader of the Council, Councillor Richard Watts, was present and outlined the Executive key priorities for the forthcoming year.

During consideration the following main points were made –

- The Leader stated that he felt that the electorate were satisfied with the Council, given that it had been re-elected with the biggest share of the vote since 1974. However, the Council were not complacent and had a number of key priorities
- The Council aimed to provide more affordable housing more speedily
- The Council also wished to address the social problems faced by residents of the borough, such as substance misuse, domestic violence, mental health and link in with the work of the Integrated Gangs Team, as many of these issues are interlinked
- The Council faces huge challenges as a result of Government budget reductions, and Council services need to be arranged to suit residents
- The demographics of the borough were changing, and there were now more people working in the borough than live in it. Young people tend to feel alienated and work needs to take place to ensure the massive economic opportunities provided in the borough, are shared with young people and there is more work to be done on skills training, advice and instilling confidence in young people
- The Council, in the face of Government funding reductions, needs to carry on providing good services, and a resident's survey will shortly be taking place to gauge residents views
- In response to a question it was stated that a report on the implementation of the IT contract across the 3 boroughs would be going to the Executive shortly and this could be forwarded on to the PPS Committee
- Reference was made to the fact that it should be easier for residents who have multiple needs to be able to access services, rather than the 'silo' working that often exists and that this is being looked at. In addition, the Council worked with a number of partners and that there is a need to co-ordinate services with them more effectively, given that no area of the Public sector has not suffered funding reductions and no one organisation can provide the services required
- In response to a question regarding early intervention, it was stated that there were challenges, as many services were directly not under the control of the Council. The Council are endeavouring to protect core universal services, and it was stated that other areas, such as CAMHS, are not under the Council's control and this is one of the reasons why more effective partnership working needs to be developed, so that different parts of the public sector work collaboratively so that funding is not wasted and can be reinvested in services

RESOLVED:

That the report being submitted to the Executive on the IT contract be forwarded to the Committee for consideration

The Chair thanked the Leader for his presentation

24

THAMES WATER - UPDATE ON FLOODING SCRUTINY - VERBAL (Item 11)

Tim McMahon, Thames Water was present and gave an update to the Committee.

During consideration the following main points were made –

- A clear policy is now in place in relation to compensation payments, and Thames Water has instituted a new for old policy for residents affected
- Customer response has also improved and there have been no customer complaints in relation to the 2 most recent bursts
- In relation to response times to burst mains, whilst recognising the valves were difficult to close down and had to be done manually, there have been improvements made and the response time had improved from 2 hours to 1 hour 9 minutes
- Training was taking place to skill up staff to be able to meet a response time of 1 hour
- There has been increased investment and Upper Street has now been completed and there is technology in place to identify leaks. 33% of the network is now monitored, however resources are directed in areas where there is likely to be major consequence if a burst occurs
- In terms of compensation with regard to the Upper Street flood, the majority of cases have now been settled, however there were still a few outstanding
- In response to a statement that there should be increased investment in pipe replacement, rather than giving shareholder profits, it was stated that dividend pay outs had averaged 3% to shareholders, however there had been no dividend paid in the last 2 years. There had been increased levels of investment, and there is a need to be more efficient and understand the network better so that Thames Water can perform more satisfactorily
- The Panel noted the commitment from Thames Water to report back to the Committee at a future date with regard to progress on training of staff in relation to response to major bursts

RESOLVED:

That Thames Water report back to a future meeting of the Committee on progress of training of staff, as referred to above

25

CRIME STATISTICS (Item 12)

Nick Davies, Islington Police, Curtis Ashton, Head of Targeted Support and Youth Offending Service and Keith Stanger, Service Manager Community Safety and Crime Reduction were present for discussion of this item.

Councillor Andy Hull, Executive Member Finance, Performance and Community Safety and Councillor Joe Calouri, Executive Member Children, Young People and Families were also present.

A presentation was made to the Committee, during which the following main points were made –

- It was noted that there had been some improvement in the reduction of moped crime, (a 60% plus reduction in moped enabled crime since January 2018), and there had been a reduction of 100 crimes, there was no room for complacency, and the borough still had unacceptably high levels of moped enabled crime
- There had been an increase in moped crime generally across the London area
- Violent crime has also shown increases
- Serious youth violence has also increased, and knife crime amongst the under 25's is concerning
- However, some progress has been made and there has been a continued reduction in knife crime injury victims under 25, by 13.3%, compared to the MPS increase of 1.7%
- There has been a 20% reduction in first time entrants to the criminal justice system and a reduction in young people receiving custodial sentences

- There has also been a very positive OFSTED focused visit on work with vulnerable adolescents
- Challenges/Future work include – a reduction in the increase in robbery offences, reducing the level of youth violence and serious youth violence, knife possession is likely to lead to an increase in stop and search, and the reduction in Police resources
- Future work/opportunities – Youth Offending Service inspection June onwards, and improving interventions to ensure that these meet the needs of the dynamic cohort offenders and offending trends, and the Spark Project on prolific offending supporting partnership ownership of understanding factors that can lead to prolific offending and making earlier interventions
- A number of initiatives have taken place with regard to violence against women and girls, however there were challenges
- ASB – There has been a decrease in repeat callers and new Police ASB warnings will now also include Camden. Emerging problems included large groups of moped delivery drivers causing ASB at a variety of sites, and utilising extra resources to tackle increasing street population issues. The Safe Havens project has been relaunched and all suitable Council buildings will be registered, with others to follow soon after
- The view was expressed that the Committee would not wish to see homeless people targeted specifically in relation to ASB
- With regard to hate crime over 300 organisations had now signed the Islington Hate Crime Pledge and a relationship with TfL has been developed to share Hate Crime Intelligence. A number of events had taken place on the anniversary of the Finsbury Park terrorist attack. Other initiatives in relation to Hate Crime are also taking place
- In response to a question it was stated that there was a better relationship and information sharing with Pentonville Prison, than previously
- In response to a question, it was stated that most drug related offences are as a result of detective searches, and that most serious drug offences are linked to social background and violent behaviour
- A Member enquired as to the rise in hate crime, and that increases seem to be worse than in many other areas of London. Councillor Hull responded that the rise in faith crime could be in respect of the Finsbury Park terror attack, but there is a need to look at other types of hate crime, such as homophobic and transgender hate crime
- It was noted that Police resources had fallen by over 300 officers and this impacted on the ability to fight crime
- In response to a statement from a Member, that he felt that the lack of youth provision often contributed to youth crime, it was stated that the Council had maintained a lot of youth provision, whereas this has been greatly reduced elsewhere in London. However, the Council could not provide youth provision on every estate, as the necessary funding was not available
- Most young people who commit serious offences come from troubled backgrounds and have witnessed domestic violence, or had difficult family environments. It is essential to engage with this relatively small group of young people
- Violence against Women and Girls – Work is taking place on this and a new service is due to start in September to trial a new approach to working with families affected by DVA
- Reference was made to the difficulty in getting through to emergency numbers on occasions, and that this was unsatisfactory. Nick Davies stated that he was aware that there had been some problems, but he would look into this
- Members expressed the view that more publicity should be given to areas of success in crime reduction, in order that residents were aware that crimes were

being tackled and criminals arrested. In addition, a Member stated that he felt that more should be done in schools to warn children of the dangers of knives

- Members were informed that work is going on in schools and the Safer Schools Team and Integrated Gangs Team had visited schools, and discussions are taking place with the Safeguarding lead at schools on this issue. The view was expressed that this work should also take place at primary level
- With regard to ASB, the new repeat callers process is now in place and calls from these cases have decreased significantly
- New Police warning notices on ASB will now include Camden Council
- Challenges include an emerging problem with large groups of moped delivery drivers which cause ASB at a variety of sites. Members requested that examples and an update on progress of dealing with this problem be brought back to the Committee at a future date
- The Safe Havens project has been relaunched and all suitable Council buildings will be registered as a Safe Haven, with others to follow soon after
- Reference was made to the fact that the Police were making more use of social media to advertise successes on crime and that the use of electronic noticeboards could be utilised more in this regard

RESOLVED:

That the report be noted

The Chair thanked Councillors Hull and Calouri, Nick Davies, Curtis Ashton and Keith Stanger for attending

26

REVENUE OUTTURN 2017/18 (Item 13)

Councillor Hull, Executive Member Finance, Performance and Community Safety and Steve Key, Service Director Finance, were present for discussion of this item.

During consideration of the report the following main points were made –

- There was a £3.9m end of year overspend, and this had been funded by taking £2m from contingency and £1.9m from the contingency reserve. There is a remaining £6.1m in the contingency reserve for future years
- A Member referred to the fact that the majority of the overspends were in E&R and Children's Services and that he felt that more efficiency savings could be made
- Councillor Hull stated that in relation to Children's Services that such overspends reflected the position nationally on children's social care and that funding is being built in to the base budget for future years, to safeguard against overspends in year
- Councillor Hull referred to the fact that efficiency savings were being looked at, together with major service changes and these would be considered in the 'budget challenge' meetings that will be taking place
- Discussion took place as to the over estimation of savings in certain departments that had not been achieved, and it was stated that it was felt that in future necessary steps had been taken in the budgeting process to ensure that this did not recur
- A Member expressed the view that she did not want to see any reduction in street cleaning and refuse and that a high quality service needed to be provided
- It was noted that the level of Council reserves were now 4%, rather than 5% previously, which was a reduction on previous years
- In response to a question, it was stated that the Council are taking advantage of low interest borrowing rates

- Members were informed that with regard to the Capital Programme, this was an area that the new Interim Director would be looking at, together with S106 and CIL monies
- A Member referred to Housing and Adult Social Services, page 31 of the report, and that there had been two large overspends of £3m and £2.1m and also overspends in relation to Learning Disability. She added that these overspends had been negated by two one off payments, however she enquired how the overspends would be managed in future. It was stated that the Transformation Programme that had been put in place in relation to Housing/Adult Social Care, had been an ambitious one, and savings had not been achieved as quickly as anticipated. However it was felt that these savings would ultimately be achieved

RESOLVED:

That the report be noted

The Chair thanked Councillor Hull and Steve Key for attending

27 USE OF AGENCY WORKERS (Item 14)

Councillor Andy Hull, Executive Member for Finance, Performance and Community Safety was present for discussion of this item. The Director of Human Resources, Liz Haynes was also present.

During consideration of the report the following main points were made –

- Members welcomed the reduction in agency spend from March 2017 – March 2018, which has seen a reduction in FTE from 639 to 418
- In the past 3 years there has been a reduction of nearly £5m in agency spend
- It did need to be recognised however that there will always be a need for responsive services to employ agency staff
- A Member referred to the fact that the detailed scrutiny of the Committee on this issue, had helped to achieve this reduction in agency spend
- Councillor Hull stated that he had welcomed the scrutiny of the Committee on this issue, and that in future he wished to look at casualisation of staff and to reduce the levels of this
- Members stated that they wished to congratulate Corporate Directors, the Director of Human Resources and Councillor Hull for their work on reducing agency staff

RESOLVED:

That the report be noted

The Chair thanked Councillor Hull and Liz Haynes for attending

28 QUARTER 4 PERFORMANCE REPORT (Item 15)

Councillor Andy Hull, Executive Member Finance, Performance and Community Safety was present for discussion of this item.

RESOLVED:

That the report be noted and if Members have any questions with regard to the report they should contact the Councillor Hull thereon

29 MONITORING REPORT (Item)

RESOLVED:

That the report be noted

The meeting ended at 9.30 p.m.

CHAIR

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SCRUTINY REVIEW INITIATION DOCUMENT (SID)	
Review: Universal Credit	
Scrutiny Committee: Policy & Performance Scrutiny Committee	
Director leading the review: Ian Adams, Director of Financial Operations and Customer Services	
Lead Officer: Annette Hobart	
Overall aim: <ul style="list-style-type: none"> To review the roll out of Universal Credit in Islington, understand the impacts on residents and services, and ensure that measures are in place to address or mitigate any risks or challenges To facilitate an effective challenge to the government where appropriate 	
Objectives of the review: <ul style="list-style-type: none"> To gain a good understanding of Universal Credit Full Service (UC), how it works, and the main changes it introduces to the welfare system To assess the impact of UC on Islington residents, the council and other local services To ensure that effective support is in place for residents who will struggle to make and manage a claim for UC, particularly those with language or literacy needs, learning disabilities, mental health issues and those with complex needs To ensure that any risks to the council are being actively addressed and managed To identify any issues related to UC policy or processes, or impacts on residents and services, that cannot be resolved locally and require escalating to government To maximise the opportunities that UC provides around making it easier to move into work – and ensure that those claimants furthest from the labour market are able to benefit and receive tailored support To help improve the UC experience and application locally 	
Scope of the review: <ul style="list-style-type: none"> To look at policy and process around UC, including the claims and assessment processes, how payments are made, and the role of DWP work coaches at a local level around providing employment support To hear from elsewhere on the impacts of UC to date – on councils, housing providers, VCS – and what measures have been taken To look at early evidence of the impact of UC here in Islington since Full Service was introduced in June 2018, particularly in relation to: <ul style="list-style-type: none"> Housing (council, housing associations and private landlords) – extent of rent arrears and risk of homelessness Housing Benefit and Housing Income teams – day to day engagement with DWP around new claims Advice – demand on IMAX, Advice partners, wider VCS Crisis support e.g. through Resident Support Scheme, food banks and soup kitchens 	

- To review what's being done locally – through DWP, the Council, Advice providers and others – to support Islington residents moving to UC, assess how effective the support offer is, and any gaps in support or things that need to be done differently
- To identify issues or concerns related to UC that cannot be addressed locally or are of such importance that they require escalating or challenging at national level

Types of evidence:

The Committee will:

- Be briefed on the background to welfare reforms, particularly policy and process around UC, and receive written reports on impacts nationally and locally
- Hear witness evidence from DWP on how UC is rolling out nationally and locally, and what they are doing to support claimants
- Hear witness evidence from other local authorities and national organisations on the impact of UC
- Hear witness evidence from our own council services and partners on the early impacts of UC in Islington
- Speak to UC claimants of their experience of UC, and to service users (and their support services) whose circumstances may present challenges to claiming UC (e.g. people with LD, mental health issues, complex needs) – this could be via visits or focus groups

It is proposed that witness evidence is taken from:

- Local DWP representatives – Paula Heffernan and Ian Smith
- Robbie Rainbird, Head of Processing (including Housing Benefit)
- Representatives from other councils (e.g. Southwark or Croydon) where UC has already been rolled out
- Policy in Practice – a policy and analytics organisation specialising in the welfare system
- Adam Jenner – Head of Income Collection, Homes & Communities
- Representative from Peabody –social landlord in Islington and other London boroughs
- Representative from Landlords Forum – private sector landlords
- Advice partners: Islington Citizens' Advice, Islington Law Centre, Islington People's Rights
- UC claimants and service users / support services with complex needs

Potential Visits or focus groups – to be confirmed:

- Visit to Barnsbury or Finsbury Park jobcentres, and to new Digital Zone at 222
- Focus Group at Elfrida (learning disabilities)
- Focus group in jobcentre (UC claimants)
- Meeting with representatives from support services e.g. PAUSE, Single Homeless Project, IMAX, libraries

Written evidence will include:

- 'The Cumulative Impact of Welfare Reform in Islington': Policy in Practice research report (November 2016)

- Written evidence submitted to the Work and Pensions Committee - Universal Credit update inquiry by the Islington Debt Coalition and the Islington Resident Support Scheme (5 September 2017)
- Letter from Chief Executive LB Islington (on behalf of Chief Executives) to Neil Couling, Director of Universal Credit

Additional information:

In carrying out the review the committee will consider equalities implications and resident impacts identified by witnesses. The Executive is required to have due regard to these, and any other relevant implications, when responding to the review recommendations.

Witness Evidence Plan

Committee Meeting – Tuesday 4 September 2018

Who / What	Area of focus – Introductory Information
<ul style="list-style-type: none"> • Scrutiny Initiation Document 	For the Committee to agree the aim, objectives and scope of the review.
<ul style="list-style-type: none"> • Ian Adams, Director of Financial Operations and Customer Service, lead officer for Welfare Reform 	Introductory presentation setting out background and context to Welfare Reforms, including Universal Credit, and the Council's work to prepare for UC

September

Who / What	Area of focus – Background Information
<ul style="list-style-type: none"> • Written Evidence 	Written evidence will be circulated to members in September after the scope of the review has been agreed, including detailed research on the impact of Universal Credit in Islington undertaken by Policy in Practice

Committee Meeting – Thursday 11 October 2018

Who / What	Area of focus – evidence from elsewhere – impacts of UC
<ul style="list-style-type: none"> • Representative from Southwark or Croydon (amongst first areas to pilot UC Full Service) 	Impacts on local authority – outline issues and impacts, and measures taken to support residents and minimise impacts on council
<ul style="list-style-type: none"> • Representative from Policy in Practice 	Analytical research – in Islington and elsewhere – on the impacts of welfare reforms and UC in particular
<ul style="list-style-type: none"> • Background Report 	Impact of UC at national level – evidence and experiences of councils, landlords, charities

Committee Meeting – Thursday 13 December 2018	
Who / What	Area of focus – DWP and local support offer
<ul style="list-style-type: none"> Paula Heffernan / Ian Smith 	Role of DWP, and partnership working Supporting people towards employment
<ul style="list-style-type: none"> Ian Adams / Robbie Rainbird 	Council's support offer – including feedback on take up of offer and main issues raised

Scrutiny Visits – January – March 2019	
Who / What	Area of focus – The resident experience
<ul style="list-style-type: none"> Focus group with UC claimants 	Hearing from Islington residents who have already moved to UC
<ul style="list-style-type: none"> Talking to service users /support services for people 	Visit to Elfrida, Centre, 404 or PAUSE project
<ul style="list-style-type: none"> Meeting with key support services 	Bringing together representatives from in-house and commissioned support services to share impacts and concerns for their service users

Committee Meeting – Thursday 24 January 2019	
Who / What	Area of focus – Impacts in Islington - Housing
<ul style="list-style-type: none"> Adam Jenner 	Impact on Housing: housing need, homelessness, council tenants, rent arrears
<ul style="list-style-type: none"> Representative from Peabody 	Impact / experience of social landlords – in Islington and other boroughs
<ul style="list-style-type: none"> Representative from Landlords' Forum 	Impact on private sector

Committee Meeting – Thursday 14 February 2019	
Who / What	Area of focus – Impacts in Islington – feedback from frontline services
<ul style="list-style-type: none"> Representatives from Islington Advice Partners 	What's happening on the ground - demand for advice and emerging issues in Islington
<ul style="list-style-type: none"> Written report - UC update 	Latest data and feedback – on UC claimants, take up of support, and emerging issues – to inform final report

Committee Meeting – Thursday 4 April 2019	
Who / What	Area of focus – Recommendations
<ul style="list-style-type: none"> Final Report 	To agree the final report, summarising all of the evidence received, and explaining the reasons for the recommendations. The report will then be submitted to the Executive.



Report of: Service Director Financial and Asset Management

Meeting of:	Date	Ward(s)
Policy and Performance Scrutiny Committee	4 September 2018	All

Delete as appropriate	Exempt	Non-exempt
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SUBJECT: Financial Monitoring Report 2018-19 - Month 4


1.	Synopsis
1.1	The Resources Department produces regular reports on the council's current financial position, to allow the Executive to fulfil its responsibility to monitor the budget and make decisions relating to budget revisions and the allocation of contingency funding.
1.2	The Financial Monitoring Reports are produced monthly from Month 4 (31 July) to Month 11 (28 February). A Provisional Outturn report is also produced at the end of each financial year.
1.3	The Policy and Performance Scrutiny Committee's Terms of Reference also include the responsibility to consider matters relating to the financial position of the Council and the Financial Monitoring Reports are therefore also submitted to the Policy and Performance Scrutiny Committee.
2.	Recommendations
2.1	To consider and note the enclosed Financial Monitoring Report which will be submitted to the Executive for approval on 6 September 2018.
3.	Background
3.1	The council is required by law to conduct its business efficiently and to ensure that it has sound financial management policies in place that are strictly adhered to. Reviewing the budget from time to time during the year and taking any such actions as is deemed necessary is the responsibility of the

	Executive. The monitoring of the budget by the Policy and Performance Scrutiny Committee provides an additional level of assurance.
4.	Implications
4.1	The implications are detailed in the enclosed report.
5.	Reason for recommendations
5.1	To enable the Policy and Performance Scrutiny Committee to fulfil its obligation to consider matters relating to the financial position of the council.

Appendices

- Report to the Executive: Financial Monitoring Report 2018-19 - Month 4 and associated appendices.

Final report clearance:

Signed by:		
	Alan Layton	
	Service Director Financial and Asset Management	Date 24-8-2018



Report of: Executive Member for Finance, Performance and Community Safety

Meeting of:	Date	Ward(s)
Executive	6 September 2018	All

FINANCIAL MONITORING 2018-19 MONTH 4

1. SYNOPSIS

- 1.1 This report presents the forecast outturn position for 2018-19 as at 31st July 2018. Overall, there is a forecast gross General Fund overspend of £1.3m, before taking into account the ongoing corporate contingency budget of £2m.
- 1.2 The Housing Revenue Account (HRA) is forecast to break-even over the year.
- 1.3 It is forecast that £151.2m of capital expenditure will be delivered in 2018-19.

2. RECOMMENDATIONS

- 2.1. To note the forecast revenue outturn for the General Fund (**Table 1**) of a gross overspend of £1.3m, before taking into account the ongoing corporate contingency budget of £2m. (**Paragraph 3.1**)
- 2.2. To note the breakdown of the forecast General Fund outturn by individual variance at **Appendix 1** and by service area at **Appendix 2**.
- 2.3. To note that the HRA forecast is a net break-even position. (**Section 5, Table 1**)
- 2.4. To improve the Council's overall financial resilience by allocating one-off contingency funding: to replenish the Council's General Fund balances back to the previous level of 5% of the net budget requirement over the medium term; and to provide capital contingency funding for known budget pressures and risks in the agreed capital programme. (**Paragraph 3.3**)
- 2.5. To note the latest capital position with forecast capital expenditure of £151.2m in 2018-19 and agree the re-profiling of capital resources between 2018-19 and future financial years. (**Paragraphs 6.1-6.4, Table 2, and Appendix 3**)

- 2.6. To note the summary of the latest Section 106 and Neighbourhood Community Infrastructure Levy (CIL) balances by ward at **Appendix 4**.

3. REVENUE POSITION: SUMMARY

- 3.1. A summary position of the General Fund and HRA is shown in **Table 1**, a breakdown by individual General Fund variance in **Appendix 1** and a breakdown by General Fund and HRA service area in **Appendix 2**.

Table 1: 2018-19 General Fund and HRA Month 4 Forecast

	Forecast Over/(Under) Spend (£000)
<u>GENERAL FUND</u>	
Resources	(585)
Chief Executive's Department	(47)
Children's, Employment and Skills (excluding DSG)	0
Environment and Regeneration	1,945
Housing and Adult Social Services	38
Public Health	0
DIRECTORATE TOTAL	1,351
Corporate Items	(37)
GROSS OVER/(UNDER) SPEND	1,314
<u>HOUSING REVENUE ACCOUNT</u>	
NET (SURPLUS)/DEFICIT	0

- 3.2. Any overspend at year-end would be covered by drawing down from the ongoing corporate contingency budget of £2.0m. However, in the first instance, departments with significant overspends must continue to implement management actions to bring their in-year budgets into balance.
- 3.3. In addition to the ongoing corporate contingency budget, the Council has one-off contingency funding of £6.086m. In order to improve the Council's overall financial resilience over the medium term, it is recommended that this one-off contingency funding is allocated as follows:
- 3.3.1. To replenish the Council's General Fund balances (excluding schools balances) back to the previous level of 5% of the net budget requirement (excluding schools expenditure) over the course of the medium-term financial strategy (£2.0m).
- 3.3.2. To transfer to the earmarked capital reserve as capital contingency funding for known budget pressures and risks in the agreed capital programme (£4.086m).

4. GENERAL FUND

Resources Department (-£0.6m)

- 4.1. The Resources Department is forecasting an underspend of (-£0.6m) over the financial year with the key variances detailed in **Appendix 1**.

Chief Executive's Department (Break-Even)

- 4.2. The Chief Executive's Department is forecasting a break-even position with key variances set out in **Appendix 1**.

Children's, Employment and Skills - General Fund (Break-Even), Schools (Break-Even)

- 4.3. The Children's, Employment and Skills directorate is forecasting a break-even position with key variances set out in **Appendix 1**.
- 4.4. The Dedicated Schools Grant (DSG) is forecast to break-even with no significant variances from budget.

Environment and Regeneration (+£1.9m)

- 4.5. The Environment and Regeneration Department is forecasting a (+£1.9m) overspend. The key variances behind this net overspend are set out in **Appendix 1**.
- 4.6. The management actions being taken to control these pressures are:
- 4.6.1. Regular monitoring of spend and income trends across the department to enable effective decisions to be taken;
 - 4.6.2. Extensive work being undertaken within Street Environmental Services to control and monitor staff related spend and HR data;
 - 4.6.3. Vacancy and recruitment management to control and reduce costs; and
 - 4.6.4. Ongoing work to drive through service changes to deliver delayed savings.

Housing and Adult Social Services (Break-Even)

- 4.7. Housing and Adult Social Services is forecasting a break-even position with key variances set out in **Appendix 1**.

Public Health (Break-Even)

- 4.8. Public Health is funded via a ring-fenced grant and forecast to break-even.

Corporate Items (Break-Even)

- 4.9. The forecast for corporate items, before any call on corporate contingency budgets, is a break-even position with key variances set out in **Appendix 1**.

5. HOUSING REVENUE ACCOUNT

- 5.1. The forecast net variance for the Housing Revenue Account is a break-even position.

6. **CAPITAL PROGRAMME**

- 6.1. It is forecast that £151.2m of capital investment will be delivered in 2018-19. This is set out by directorate in **Table 2** below and detailed in **Appendix 3**.

Table 2: 2018-19 Capital Programme Month 4 Forecast

Directorate	2018-19 Capital Budget £m	2018-19 Capital Forecast £m	Forecast Re-profiling (to) Future Years £m
Children's, Employment and Skills	25.8	14.1	(11.7)
Environment and Regeneration	17.7	20.4	2.7
Housing and Adult Social Services	116.7	116.7	0.0
Total	160.2	151.2	(9.0)

- 6.2. Under the Council's financial regulations, the re-profiling of capital budgets between financial years over £1m on an individual capital scheme is a function of the Executive.

Children's Employment and Skills

- 6.3. The capital forecast for the Children's, Employment and Skills directorate reflects a re-profiling of the budget from 2018-19 to future years to match latest project milestones and cash flows. The Children's, Employment and Skills capital programme remains on time and on budget. This includes the following re-profiling over £1m from 2018-19 to future years:

6.3.1. Tufnell Park School (£4.3m)

6.3.2. Highbury Grove School (£1.0m)

6.3.3. Central Foundation School (£2.7m)

6.3.4. School capital contingency budget and external funding to be allocated (£2.5m)

Environment and Regeneration

- 6.4. The Environment and Regeneration capital forecast requires re-profiling of resources from future years of the agreed capital programme to 2018-19 in order to accelerate spend on fleet across the Council. This will help to deliver savings on vehicle maintenance and hire costs and to ensure compliance with the Low Emission Zone (LEZ) and Ultra Low Emission Zone (ULEZ) in London.

Section 106 and Neighbourhood CIL Balances

- 6.5. A summary of the latest Section 106 and Neighbourhood Community Infrastructure Levy (CIL) balances by ward is provided at **Appendix 4**.

7. **IMPLICATIONS**

Financial Implications

- 7.1. These are included in the main body of the report.

Legal Implications

- 7.2. The law requires that the Council must plan to balance its spending plans against resources to avoid a deficit occurring in any year. Members need to be reasonably satisfied that expenditure is being contained within budget and that the savings for the financial year will be achieved, to ensure that income and expenditure balance.

Environmental Implications

- 7.3. This report does not have any direct environmental implications.

Resident Impact Assessment


- 7.4. The Council must, in the exercise of its functions, have due regard to the need to eliminate discrimination, harassment and victimisation, and to advance equality of opportunity, and foster good relations, between those who share a relevant protected characteristic and those who do not share it (section 149 Equality Act 2010). The Council has a duty to have due regard to the need to remove or minimise disadvantages, take steps to meet needs, in particular steps to take account of disabled persons' disabilities, and encourage people to participate in public life. The Council must have due regard to the need to tackle prejudice and promote understanding.
- 7.5. A resident impact assessment (RIA) was carried out for the 2018-19 Budget Report approved by Full Council. This report notes the financial performance to date but does not have direct policy implications, so a separate RIA is not required for this report.

Appendices:

- Appendix 1 – General Fund Revenue Monitoring by Individual Variance
Appendix 2 – Revenue Monitoring by Service Area
Appendix 3 – Capital Monitoring
Appendix 4 – Summary of Section 106 and Neighbourhood CIL Balances by Ward

Background papers: None

Final report clearance:

Signed by:		23 August 2018
	Executive Member for Finance, Performance and Community Safety	Date

Responsible Officer:

Alan Layton
Service Director Financial and Asset Management

Report Authors:

Martin Houston, Strategic Financial Advisor

Tony Watts, Head of Financial Planning

Legal Implications Author:

Peter Fehler, Acting Director of Law and Governance

Appendix 1: 2018-19 General Fund Revenue Monitoring by Individual Variance - Month 4

Directorate / Service Area	Sub-Heading	Description of Over/(Under) Spend	Over-spend £000	Under-spend £000	Net Over/(Under) Spend £000
RESOURCES					
Property	Business Rates	Savings on business rates bills due to Council properties being commercialised.		(755)	(755)
Revenues and Benefits	Revenues and Benefits	The call on the bad debt provision and the welfare fund within Revenues and Benefits is expected to be £175k less than budgeted for, and the costs relating to court summons have been reduced leading to an additional £40k underspend.		(215)	(215)
Property	Commercial Property	Commercial Income has been budgeted to rise significantly. However, practical issues have meant that the development project at Old Street has taken longer than anticipated and has caused a delay in achieving this growth.	970		970
Assembly Hall	Assembly Hall	The Assembly Hall is expected to overachieve its income target.		(270)	(270)
All	All	Vacancies management in a number of areas is expected to save £460k during the year. This will offset additional staffing costs elsewhere amounting to £145k.		(315)	(315)
Total Resources			970	(1,555)	(585)
CHIEF EXECUTIVE'S DEPARTMENT					
Strategy and Change	Head of Strategy and Change	Non recruitment to Head of Design and Transformation post and part year vacancies.		(106)	(106)
Chief Executive	Chief Executive Office	Vacant apprentice post.		(16)	(16)
Strategy and Change	Head of Strategy and Change	Overspend on consultant fees and running costs.	70		70
Chief Executive	Central London Forward (CLF)	CLF subscription slightly higher than budget available.	5		5
Total Chief Executive's Department			75	(122)	(47)
CHILDREN'S, EMPLOYMENT AND SKILLS					
Safeguarding and Family Support	Children looked After - Placements	A delay to the completion of the joint procurement exercise with HASS to purchase additional accommodation for looked after children. The procurement strategy has been amended to minimise the impact in-year.	150		150
Safeguarding and Family Support	Children looked After - Placements	Reduction in number of children in semi-independent and residential provision.		(150)	(150)
Partnerships and Service Support	Building Schools for the Future	Unbudgeted costs of cleaning Holloway Pool.	60		60
Partnerships and Service Support	Schools Capital and Finance	Contribution from capital towards project management costs.		(60)	(60)
Total Children's, Employment and Skills			210	(210)	0
ENVIRONMENT AND REGENERATION					
Planning and Development	Development Control	Lower levels of income and agency cost pressure.	100		100
Planning and Development	Building Control	Delays in building control fire safety works.	125		125
Public Protection	Local Land Charges	Decline in local land charges income.	100		100
Public Realm	Highways & Energy Services	Unachievable street lighting Wi-Fi concession income.	120		120
Public Realm	Street Environmental Services	Additional staff cover costs and increase in permanent staff.	1,600		1,600
Public Realm	Street Environmental Services	Additional staff costs due to changes in refuse collection service.	400		400
Public Protection	Private Sector Housing	Underspend in Private Sector Housing grants (one-off).		(400)	(400)
Public Protection	Various	Vacancies across the division.		(100)	(100)
Total Environment and Regeneration			2,445	(500)	1,945
HOUSING AND ADULT SOCIAL SERVICES					
Temporary Accommodation / Housing Needs	Temporary Accommodation / Housing Needs	Overspend on direct and indirect temporary accommodation costs.	21		21
Housing Strategy and Development / Other	Housing Strategy and Development / Other	Underspend across Housing Other and Housing Strategy and Development.		(21)	(21)
Total Housing General Fund			21	(21)	0
Integrated Community Services	In-house Service - Day Offer Review	Non-delivery of savings.	843		843
Learning Disabilities	In-house Review	Non-delivery of savings.	399		399
AdSS	AdSS	Additional adult social care grant (one-off).		(804)	(804)
AdSS	AdSS	Improved Better Care Fund (Stabilising the Social Care System) one-off income.		(400)	(400)
Total Adult Social Services			1,242	(1,204)	38
Total Housing and Adult Social Services			1,263	(1,225)	38
PUBLIC HEALTH					
<i>No significant variances from budget.</i>			0	0	0
Total Public Health			0	0	0
DIRECTORATE TOTAL			4,963	(3,612)	1,351
CORPORATE ITEMS					
Housing Needs	NRPF	Uncontrollable pressure due to the Council's statutory duty to provide assistance to all destitute clients who are Non-European Union nationals and can demonstrate need under Section 21 of the National Assistance Act, 1948. This is commonly referred to as No Recourse to Public Funds (NRPF).	800		800
Invest to Save	Bike Hangars	Invest to Save funding for bike hangars that will secure an ongoing income stream for the Council (one-off).	568		568
Homelessness	Homelessness	Unbudgeted corporate funding for Street Homelessness Coordinator and St Mungo's Outreach Officer (one-off)	95		95
Inflation	Pay	Estimated underspend against corporate budget for pay inflation (one-off).		(1,500)	(1,500)
Total Corporate Items			1,463	(1,500)	(37)
GROSS TOTAL			6,426	(5,112)	1,314

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Appendix 2: 2018-19 Revenue Monitoring by Service Area - Month 4

GENERAL FUND				
Directorate / Division	Current Budget	Forecast Outturn	Forecast Over/(Under) Spend Month 4	Forecast Over/(Under) Spend Month 3
	£000	£000	£000	£000
RESOURCES				
Corporate Director of Resources	2,509	2,574	65	58
Digital Services and Transformation	11,120	11,120	0	0
Financial Management	10,954	11,130	176	180
Financial Operations	22,137	21,292	(845)	(473)
Internal Audit	691	665	(26)	(26)
Law and Governance	2,486	2,571	85	71
Human Resources	1,917	1,877	(40)	0
Total Resources	51,814	51,229	(585)	(190)
CHIEF EXECUTIVE'S DEPARTMENT				
Chief Executive	45	34	(11)	0
Communications and Change	1,230	1,230	0	0
Strategy and Change	856	820	(36)	0
Total Chief Executive's Department	2,131	2,084	(47)	0
CHILDREN'S, EMPLOYMENT AND SKILLS				
Youth and Communities	6,406	6,406	0	0
Safeguarding and Family Support	43,978	43,978	0	0
Learning and Schools	19,998	19,998	0	0
Partnership and Service Support	10,620	10,620	0	0
Employment, Skills and Culture	6,038	6,038	0	0
Health Commissioning	927	927	0	0
Total Children's, Employment and Skills	87,967	87,967	0	0
ENVIRONMENT AND REGENERATION				
Directorate	(158)	(158)	0	0
Planning and Development	1,424	1,649	225	100
Public Protection	4,900	4,500	(400)	(300)
Public Realm	9,343	11,463	2,120	1,900
Total Environment and Regeneration	15,509	17,454	1,945	1,700
HOUSING AND ADULT SOCIAL SERVICES (HASS)				
Temporary Accommodation (Homelessness Direct)	2,510	2,510	0	13
Housing Needs (Homelessness Indirect)	1,408	1,429	21	7
Housing Benefit	880	880	0	0
Housing Strategy and Development	130	129	(1)	1
Housing Other	987	967	(20)	(21)
Voluntary and Community Services (VCS)	3,397	3,397	0	0
Total Housing General Fund	9,312	9,312	0	0
Adult Social Care	(2,502)	(3,706)	(1,204)	(1,204)
Integrated Community Services	19,666	20,509	843	843
Learning Disabilities	25,279	25,678	399	399
Strategy and Commissioning	27,063	27,063	0	0
Total Adult Social Services	69,506	69,544	38	38
Total Housing and Adult Social Services	78,818	78,856	38	38
PUBLIC HEALTH				
Children 0-5 Public Health	3,689	3,689	0	0
Children and Young People	1,434	1,434	0	0
NHS Health Checks	394	394	0	0
Obesity and Physical Activity	679	679	0	0
Other Public Health	(19,984)	(19,984)	0	0
Sexual Health	6,022	6,022	0	0
Smoking and Tobacco	488	488	0	0
Substance Misuse	7,278	7,278	0	0
Total Public Health	0	0	0	0
DIRECTORATE TOTAL	236,239	237,590	1,351	1,548

Appendix 2: 2018-19 Revenue Monitoring by Service Area - Month 4

Directorate / Division	Current Budget	Forecast Outturn	Forecast Over/(Under) Spend Month 4	Forecast Over/(Under) Spend Month 3
	£000	£000	£000	£000
CORPORATE ITEMS				
Other Corporate Items	1,135	298	(837)	(837)
Corporate Financing Account	(26,579)	(26,579)	0	0
Levies	22,277	22,277	0	0
Transfer to/(from) Reserves	(15,847)	(15,847)	0	0
Specific Grants	(6,776)	(6,776)	0	0
Core Government Funding / Council Tax	(212,994)	(212,994)	0	0
No Recourse to Public Funds	545	1,345	800	800
Appropriations and Technical Accounting Entries	0	0	0	0
Contingency	2,000	2,000	0	0
Total Corporate Items	(236,239)	(236,276)	(37)	(37)
GROSS TOTAL	0	1,314	1,314	1,511

Appendix 3: 2018-19 Capital Monitoring - Month 4

	2018-19 Budget Monitoring						
	Original Budget	Budget Changes During the Year	Revised Budget	Forecast Outturn	Forecast Re-profiling (to)/from Future Years	Expenditure to Date	% Budget Spent to Date
	£m	£m	£m	£m	£m	£m	£m
CHILDREN'S SERVICES							
Moreland Primary School	0.0	0.3	0.3	0.3	0.0	0.0	2%
Dowry Street/Primary PRU	0.0	0.3	0.3	0.3	0.0	(0.1)	-43%
School Condition Works	0.0	0.2	0.2	0.0	(0.2)	0.0	0%
Tufnell Park	13.9	0.5	14.4	10.1	(4.3)	3.0	21%
Highbury Grove School Expansion	3.0	0.1	3.1	2.1	(1.0)	0.0	0%
Central Foundation School Expansion	2.7	0.0	2.7	0.0	(2.7)	0.0	0%
Arts and Media School	0.1	0.0	0.1	0.0	(0.1)	0.0	0%
New River College	0.0	0.2	0.2	0.2	0.0	0.0	0%
Primary Capital Scheme	0.0	0.0	0.0	0.0	0.0	0.0	0%
Windows Schemes	0.1	0.0	0.1	0.1	0.0	0.0	0%
Electrical & Mechanical	0.0	1.0	1.0	1.0	0.0	(0.1)	-7%
Libraries	0.0	0.1	0.1	0.1	0.0	0.0	3%
Early Years Capital	0.5	0.4	0.9	0.0	(0.9)	0.0	0%
Other	3.7	(1.2)	2.5	0.0	(2.5)	0.0	0%
Total Children's Services	24.0	1.9	25.8	14.1	(11.7)	2.8	11%
ENVIRONMENT AND REGENERATION							
Other Environment and Regeneration	0.0	0.3	0.3	0.3	(0.0)	0.0	0%
Planning and Development	0.0	0.8	0.8	0.8	0.0	0.2	31%
Cemeteries	0.0	0.5	0.5	0.5	(0.0)	0.0	0%
Combined Heat and Power	0.1	1.3	1.4	4.4	3.0	0.3	22%
Energy Saving Council Buildings	0.4	0.2	0.6	0.6	0.0	0.1	10%
Vehicles	2.0	0.2	2.2	2.2	0.0	0.1	6%
Greenspace	2.0	0.7	2.7	2.0	(0.6)	1.3	47%
Highways	1.7	1.1	2.7	2.7	0.0	0.8	28%
Leisure	1.0	(0.3)	0.7	1.0	0.4	0.4	56%
Recycling Improvements	1.0	(0.4)	0.7	0.7	0.0	0.0	4%
Special Projects	0.1	0.2	0.3	0.3	(0.0)	0.1	25%
Traffic and Engineering	3.2	1.7	4.9	4.9	(0.0)	0.8	15%
Total Environment and Regeneration	11.5	6.1	17.7	20.4	2.7	4.0	22%
HOUSING AND ADULT SOCIAL SERVICES							
HOUSING							
Major Works and Improvements	31.0	0.0	31.0	31.0	0.0	6.0	19%
New Build	85.7	0.0	85.7	85.7	0.0	7.4	9%
Total Housing	116.7	0.0	116.7	116.7	0.0	13.4	12%
TOTAL CAPITAL PROGRAMME	152.2	8.0	160.2	151.2	(9.0)	20.2	13%

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Appendix 4: Section 106 and Neighbourhood CIL Balances by Ward - Month 4

	DISCRETIONARY S106		NON-DISCRETIONARY S106			NEIGHBOURHOOD CIL		
	Allocated	Unallocated	Allocated	Unallocated	Total S106	Allocated	Unallocated	Total CIL
Barnsbury	340,803	296,254	992,904	435,595	2,065,555	-	359,394	359,394
Bunhill	6,270,692	290,298	4,152,931	1,543,348	12,257,269	600,009	58,022	658,030
Caledonian	441,292	307,208	1,195,238	7,600	1,951,338	151,135	630,160	781,295
Canonbury	-	-	381,025	4,750	385,775	14,000	69,319	83,319
Clerkenwell	504,561	1,613,537	2,235,351	1,184,368	5,537,817	-	443,040	443,040
Finsbury Park	367,040	1,946,866	535,611	139,852	2,989,368	-	60,836	60,836
Highbury East	584,201	24,581	257,848	9,217	875,846	17,233	42,767	60,000
Highbury West	773,767	898,715	49,955	61,751	1,784,188	-	63,207	63,207
Hillrise	301,298	144,211	415,268	148,884	1,009,661	-	78,056	78,056
Holloway	1,057,194	415,008	1,374,343	93,489	2,940,035	16,524	43,476	60,000
Junction	22,374	27,843	231,864	12,122	294,203	-	62,017	62,017
Mildmay	-	80,695	40,903	10,001	131,599	-	61,525	61,525
St George's	19,465	448,097	268,440	172,229	908,232	-	162,842	162,842
St Mary's	1,698,600	219,965	214,516	6,777	2,139,857	11,083	51,007	62,090
St Peter's	294,164	10,499	732,688	66,140	1,103,491	-	141,697	141,697
Tollington	109,908	35,280	161,061	56,660	362,910	60,544	29,477	90,021
Various	-	-	888,910	-	888,910	-	-	-
	12,785,359	6,759,056	14,128,857	3,952,783	37,626,054	870,528	2,356,840	3,227,368

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Governance and Human Resources

Resources
Town Hall, Upper Street,
London N1 2UD

Report of: Assistant Director Governance and Human Resources

Meeting of	Date	Agenda Item	Ward(s)
Policy and Performance Scrutiny Committee	04 September 2018	G1	All

Delete as appropriate	Exempt	Non-exempt
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SUBJECT: MONITORING OF RECOMMENDATIONS OF REVIEW COMMITTEES TIMETABLE FOR TOPICS, POLICY AND PERFORMANCE COMMITTEE'S WORK PROGRAMME, KEY DECISIONS

1. Synopsis

To inform the Policy and Performance Scrutiny Committee of the timetable of the Review Committees scrutiny topics for the remainder of the municipal year, the timetable for monitoring the recommendations of the Review Committees, the current situation on the Policy and Performance Scrutiny Committee's work programme, and Key Decisions.

2. Recommendation

That the Policy and Performance Scrutiny Committee note the timetable and the arrangements for monitoring the recommendations of the Review Committees, the current work programme, and the key decisions.

3. Background

Attached to this report are the details of the work programme and timetable for the Review Committees for the remainder of the municipal year, the arrangements for monitoring the recommendations of review committees, key decisions details, and the Policy and Performance Scrutiny Committee's work programme.

PTO

4. Implications

4.1 Environmental Implications

None specific at this stage

4.2 Legal Implications

Not applicable

4.3 Financial Implications

None specific at this stage

4.4 Equality Impact Assessment

None specific at this stage

Final Report Clearance

Signed by

Interim Director of Law and Governance

Date

Received by

Head of Democratic Services

Date

Report Author: Peter Moore
Tel: 020 7527 3252
E-mail: peter.moore@islington.gov.uk

OUTSTANDING SCRUTINY REVIEWS – UPDATED 12 July 2018

SCRUTINY REVIEWS 2015/16:						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
CCTV	Environment and Regeneration	JB 28 June 2016 Exec 21 July 2016	July - Nov 2016	JB 13 Dec 2016 Exec 19 Jan 2017	15 May 2017	Simon Kwong
Alternative Provision	Children's	JB 6 Sept 2016 Exec 29 Sept 2016	Oct - Jan 2017	JB 17 Jan 2017 Exec 9 Feb 2017	28 Nov 2017	Mark Taylor
Capital Programming	Housing	JB 22 Mar 2016 Exec 21 April 2016	June – Oct 2016	JB 20 September 2016 Exec 20 October 2016	16 Nov 2017	Simon Kwong
Responsive Repairs	Housing	JB 6 Sept 2016 Exec 29 Sept 2016	Sept - Dec 2016	JB 13 Dec 2016 Exec 19 Jan 2017	11 Dec 2017	Matt West & Simon Kwong
Smart Cities	Environment and Regeneration	JB 28 June 2016 Exec 21 July 2016	July - Nov 2016	JB 13 Dec 2016 Exec 23 March 2017	25 Jan 2018	Sally Millett
Health implications of damp properties	Health and Care	JB 18 Oct 2016 Exec 24 Nov 2016	Sept - Dec 2016	JB 21 March 2017 Exec 27 April 2017	12 July 2018	Julie Billet & Simon Kwong
Tax Avoidance	Policy and Performance	JB 28 June 2016 Exec 21 July 2016	Sept - Dec 2016	JB 21 March 2017 Exec 27 April 2017	20 July 2017	Steve Key
Knife Crime and Mobile Phone Theft	Policy and Performance	JB 28 June 2016 Exec 21 July 2016	Sept - Dec 2016	JB 20 June 2017 Exec 13 July 2017	2 Nov 2017	Catherine Briody

SCRUTINY REVIEWS 2016/17:

SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Flooding Scrutiny	Policy and Performance	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - Feb	JB 27 Mar 2018 Exec 19 Apr 2018		Kevin O'Leary
Regeneration of Retail Areas	Environment and Regeneration	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - March	JB 18 Sept 2018 Exec 18 Oct 2018		Martijn Coojimans
Improving access to psychological therapies	Health and Care	JB 5 Sept 2017 Exec 23 Nov 2017	Nov - Dec	JB 12 Dec 2017 Exec 4 Jan 2018		Natalie Arthur
Housing Services for Vulnerable People	Housing	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - Jan	JB 12 Dec 2017 Exec 4 Jan 2018		Paul Byer
Post-16 Education, Employment and Training	Children's	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - Feb	JB 27 Feb 2018 Exec 22 Mar 2018		Holly Toft

SCRUTINY REVIEWS 2017/18:						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Fire Safety	Housing Scrutiny Committee	JB 27 Feb 2018 Exec 22 Mar 2018	Apr - June	JB 19 June 2018 Exec 19 July 2018		Damian Dempsey & Stuart Fuller
Effectiveness of Communications	Housing Scrutiny Committee	JB 27 Mar 2018 Exec 19 Apr 2018	May - July	JB 17 July 2018 Exec 6 Sept 2018		Paul Byer & Lynne Stratton
New Build Programme	Housing Scrutiny Committee	JB 27 Mar 2018 Exec 19 Apr 2018	May – July	JB 18 Sept 2018 Exec 18 Oct 2018		Stephen Nash
Air Quality and Health	Health and Care Scrutiny Committee	JB 27 Mar 2018 Exec 19 Apr 2018	May - July	JB 17 July 2018 Exec 6 Sept 2018		Julie Billett
Recycling	Environment and Regeneration	JB 27 May 2018 Exec 14 June 2018	June – Aug	JB 18 Sept 2018 Exec 18 Oct 2018		Matthew Homer
Vulnerable Adolescents	Children's Services	JB 27 Mar 2018 Exec 19 Apr 2018	July – Oct	JB 17 July 2018 Exec 6 Sept 2018		TBC
None this year	Policy and Performance	N/A	N/A	N/A		N/A

SCRUTINY REVIEWS 2018/19:						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Responsive Repairs	Housing Scrutiny Committee					Damian Dempsey & Stuart Fuller
Homelessness	Housing Scrutiny Committee					Paul Byer & Lynne Stratton
GP Surgeries	Health and Care Scrutiny Committee					Julie Billett
Second topic to be agreed on 12 July 2018	Health and Care Scrutiny Committee					
Volunteers and Resident engagement with Parks and Open Spaces	Environment and Regeneration					Matthew Homer
Procurement of Council vehicle fleet	Environment and Regeneration					
Permanent and fixed period exclusions from school	Children's Services					TBC
Universal Credit	Policy and Performance					N/A

FORWARD PLAN OF KEY DECISIONS



ISLINGTON

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**KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS
FOR THE PERIOD TO THE EXECUTIVE MEETING ON 6 SEPTEMBER 2018 AND BEYOND**

Page 35

Lesley Seary
Chief Executive
Islington Council
Town Hall
Upper Street
London N1 2UD

Contact Officer: Mary Green
Democratic Services
E-Mail: democracy@islington.gov.uk
Telephone: 020 7527 3005
Website: <http://democracy.islington.gov.uk/>

Published on 1 August 2018

FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

FOR THE PERIOD TO THE EXECUTIVE MEETING ON 6 SEPTEMBER 2018 AND BEYOND

This document sets out key decisions to be taken by the Executive within the next 28 days, together with any key decisions by Committees of the Executive, individual Members of the Executive and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

It is likely that all or a part of each Executive meeting will be held in private and not open to the public. This may be because an appendix to an agenda item will be discussed which is likely to lead to the disclosure of exempt or confidential information. The items of business where this is likely to apply are indicated on the plan below.

If you wish to make representations about why those parts of the meeting should be open to the public, please contact Democratic Services at least ten clear days before the meeting.

The background documents (if any) specified for any agenda item below, will be available on the Democracy in Islington web pages, five clear days before the meeting, at this link - <http://democracy.islington.gov.uk/> - subject to any prohibition or restriction on their disclosure. Alternatively, please contact Democratic Services on telephone number 020 7527 3005/3184 or via e-mail to democracy@islington.gov.uk to request the documents.

If you wish to make representations to the Executive about an agenda item, please note that you will need to contact the Democratic Services Team on the above number at least 2 days before the meeting date to make your request.

Please note that the decision dates are indicative and occasionally subject to change. Please contact the Democratic Services Team if you wish to check the decision date for a particular item.

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	If all or part of the item is exempt or confidential this will be stated below and a reason given. If all the papers are publically accessible this column will say 'Open'.	Corporate Director/Head of Service Executive Member (including e-mail address)
1.	Procurement strategy for a single wide area network service	n/a	Executive	19 July 2018	None	Open	Corporate Director of Resources Councillor Andy Hull, Executive Member for Finance, Performance and Community Safety andy.hull@islington.gov.uk
2.	Parking ICT System	All	Executive	19 July 2018	None	Open	Corporate Director of Resources Councillor Andy Hull, Executive Member for Finance, Performance and Community Safety andy.hull@islington.gov.uk
3.	Fire Safety Scrutiny - Executive Member's response to the recommendations of the Housing Scrutiny Committee	All	Executive	19 July 2018	None	Open	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
4.	Transforming Shared Digital, our shared service with Camden and Haringey	n/a	Executive	19 July 2018	None	Open	Alan Layton alan.layton@islington.gov.uk Councillor Andy Hull, Executive Member for Finance, Performance and Community Safety andy.hull@islington.gov.uk

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
5.	Contract award to deliver and manage early education and childcare and host early childhood services for Hornsey Road Children's Centre and Paradise Park Children's Centre	Finsbury Park; Holloway	Corporate Director for Children, Employment and Skills	31 July 2018	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk
Page 38	Procurement of communal emergency lighting in 23 housing blocks	All	Interim Corporate Director of Housing and Adult Social Services	2 August 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Simon Kwong Simon.kwong@islington.gov.uk
7.	Procurement strategy for mental health forensic accommodation service	All Wards	Interim Corporate Director of Housing and Adult Social Services	15 August 2018	None	Open	Jess McGregor Jess.mcgregor@islington.gov.uk

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8.	Contract award for door entry and access control systems testing, servicing and repairs	All Wards	Interim Corporate Director of Housing and Adult Social Services	28 August 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk
9.	Finsbury Park Neighbourhood Forum and Area designation	Finsbury Park	Executive	6 September 2018	None	Open	Karen Sullivan Karen.Sullivan@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
10.	Procurement strategy for mental health high support accommodation service	All Wards	Executive	6 September 2018	None	Open	Jess McGregor Jess.mcgregor@islington.gov.uk Councillor Janet Burgess MBE, Executive Member for Health & Social Care janet.burgess@islington.gov.uk

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	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
11.	Effectiveness of Housing Communications - Executive Member's Response to the Housing Scrutiny Committee's recommendations	All	Executive	6 September 2018	None	Open	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
12.	Vulnerable Adolescents Scrutiny - Executive Member's Response to the Children's Services Scrutiny Committee's recommendations	All	Executive	6 September 2018	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Joe Caluori, Executive Member for Children, Young People & Families joe.caluori@islington.gov.uk
13.	Air Quality and Health Scrutiny - Executive Member's Response to the Health and Care Scrutiny Committee's recommendations	All	Executive	6 September 2018	None	Open	Julie Billett julie.billett@islington.gov.uk Councillor Janet Burgess MBE, Executive Member for Health & Social Care janet.burgess@islington.gov.uk

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FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
14.	Contract award for supported accommodation for young people	All	Interim Corporate Director of Housing and Adult Social Services	28 September 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Janet Burgess MBE, Executive Member for Health & Social Care janet.burgess@islington.gov.uk
15.	Contract award for the construction of 42 new build homes and improvements to Hathersage Court and Besant Court	Mildmay	Interim Corporate Director of Housing and Adult Social Services	28 September 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Karen Lucas Karen.lucas@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
16.	Contract award for the construction of 40 new homes and associated improvements for the Park View Estate, Collins Road , N5	Highbury East	Interim Corporate Director of Housing and Adult Social Services	28 September 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk

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	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
17.	Contract award for the construction of 40 new build homes and improvements to Dixon Clark Court	St Mary's	Interim Corporate Director of Housing and Adult Social Services	5 October 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Karen Lucas Karen.lucas@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
18. Page 42	Contract award for the construction of 8 units at Hanley Crouch	Tollington	Interim Corporate Director of Housing and Adult Social Services	15 October 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
19.	Waste Management and Recycling Action Plan 2018/19	All Wards	Executive	18 October 2018	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk

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	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
20.	Regeneration of Retail Areas - Executive Members response to the recommendations from the Environment and Regeneration Scrutiny Committee	All	Executive	18 October 2018	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Asima Shaikh, Executive Member for Economic Development asima.shaikh@islington.gov.uk
21.	Clerkenwell Green transformation	Clerkenwell	Executive	18 October 2018	None	Open	Karen Sullivan Karen.Sullivan@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk
22.	Sustainable Transport Strategy/Local Implementation Plan: approval of objectives and policies	All Wards	Executive	18 October 2018	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk

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23.	Recycling Scrutiny - Executive Member's Response to the Environment and Regeneration Scrutiny Committee's recommendations	All	Executive	18 October 2018	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk
24. Page 44	Procurement strategy for mental health recovery services and day care centre consultation outcome	All Wards	Executive	18 October 2018	None	Open	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Janet Burgess MBE, Executive Member for Health & Social Care janet.burgess@islington.gov.uk
25.	New Build Programme Scrutiny - Executive Member's Response	All	Executive	18 October 2018	None	Open	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk

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26.	Procurement strategy for general build, special projects and legal repair works	All Wards	Executive	18 October 2018	None	Open	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
27.	Contract award for new build scheme for clients with learning disabilities at Windsor Street	St Peter's	Interim Corporate Director of Housing and Adult Social Services	31 October 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk
28.	Contract award for mental health high support accommodation service	All Wards	Interim Corporate Director of Housing and Adult Social Services	21 November 2018	None	Open	Jess McGregor Jess.mcgregor@islington.gov.uk

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29.	Business case for the regionalisation of adoption in North London	All Wards	Executive	29 November 2018	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Joe Caluori, Executive Member for Children, Young People & Families joe.caluori@islington.gov.uk
30. Page 46	Contract award for the construction of 27 new homes at 17- 23 Beaumont Rise N19	Hillrise	Executive	29 November 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
31.	Contract award for refurbishment works to 173 Highbury Quadrant to produce 3 units that meet Enerphit standards and for the construction of a new build 3 bedroom house built to Passivhaus standards	Highbury East	Interim Corporate Director of Housing and Adult Social Services	18 December 2018	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk

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32.	Contract award for measured term contract for delivery of major works to housing stock	All	Executive	7 February 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Simon Kwong Simon.kwong@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
33.	Homelessness Prevention Strategy	All Wards	Executive	7 February 2019	None	Open	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
34.	Contract award for the construction of 42 new homes, a new community centre, a new multi-use games area for Zoffany Park and associated estate landscaping improvements for the Elthorne Estate, Sunken Pitch and Community Centre Sites, N19	Hillrise	Interim Corporate Director of Housing and Adult Social Services	28 June 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maggie Kufeldt Maggie.kufeldt@islington.gov.uk

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Membership of the Executive 2018/2019:

Councillors:

Richard Watts
 Janet Burgess MBE
 Joe Caluori
 Keya Comer-Schwartz
 Andy Hull
 Asima Shaikh
 Diarmaid Ward
 Claudia Webbe

Portfolio

Leader
 Health and Social Care
 Children, Young People and Families
 Community Development
 Finance, Performance and Community Safety
 Economic Development
 Housing and Development
 Environment and Transport

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POLICY AND PERFORMANCE SCRUTINY COMMITTEE WORK PROGRAMME 2018/19

25 JUNE 2018

- 1.Revenue outturn 2017/18**
- 2.Presentation Leader of the Council on Executive priorities 2018/19**
- 3.Quarter 4 Performance report**
- 4. Work Programme 2018/19**
- 5.Call ins - if any**
- 6.Monitoring report**
- 7. Use of Agency Workers**
- 8. New Scrutiny topics – PPS/Review Committees – Approval of topics**
- 9. Crime Statistics**
- 10. Membership and Terms of Reference**
- 11. Thames Water update on Flooding Scrutiny Review**

04 SEPTEMBER 2018

- 1.Call ins – if any**
- 2.Monitoring Report**
- 3.Financial update**
- 4.Work Programme 2018/19**
- 5.New Scrutiny Review – Presentation/Approval of SID – Universal Credit**
- 6.Welfare Reforms update**

11 OCTOBER 2018

- 1.Call ins- if any**
- 2.Monitoring report**
- 3 Scrutiny Review– response to Flooding Scrutiny Review - 12 month progress report**
- 4. New Scrutiny Topic – Universal Credit- Witness evidence**
- 5. Work Programme 2018/19**

01 NOVEMBER 2018

- 1. Annual Crime and Disorder report**

2. Call ins (if any)

13 DECEMBER 2018

- 1 Call ins – if any**
- 2. Monitoring report**
- 3. Work Programme 2018/19**
- 4. Presentation – Executive Member Performance, Finance and Community Safety**
- 5. Performance update – Quarter 1/2**
- 6. Scrutiny Review – Universal Credit – witness evidence**
- 7. Report of Procurement Board**
- 8. Financial Monitoring**

24 JANUARY 2019

- 1. Budget 2019/20**
- 2. Call ins- if any**
- 3. Monitoring report**
- 4. Work Programme 2018/19**
- 5. Scrutiny Review – Universal Credit - witness evidence**
- 6. Thames Water – update**
- 7. Use of Agency workers**

14 FEBRUARY 2019

- 1. iCO Update – 12 month report**
- 2. Call ins - if any**
- 3. Monitoring report**
- 4. Financial update**
- 5. New Scrutiny Review Topic – Universal Credit – witness evidence**
- 6. Work Programme 2018/19**

04 APRIL 2019

- 1. Call ins – if any**
- 2. Monitoring Report**
- 3. Scrutiny Reviews – Final report – Universal Credit**
- 3. Crime Statistics**
- 4. Welfare Reforms update**
- 5. Quarter 3 Performance update**

6. Presentation Executive Member Community Development

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